

# **Edgars Stores Limited**

AUDITED FINAL RESULTS FOR THE 52 WEEKS TO 4 JANUARY 2014

Retail sales up 8% to \$64.8m

Profit after tax up 12% to \$4.2m

Finance costs down 36% to \$1.7m

Cash generated from operations up to \$3.6m

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CONSOLIDATED STATEMENT OF COMPREHENS	SIVE INCOME	
For the 52 weeks to 4 January 2014		
	2013 52 Weeks to	2012 52 Weeks to
	04.01.14 \$	05.01.13 \$
	audited	audited
Revenue	67,749,408	62,576,258
Sales of merchandise Cost of sales	64,761,574 (33,734,141)	60,165,194 (31,786,056)
Gross profit	31,027,432	28,379,138
Other gains and losses Debt collection costs	139,794 (9,981)	40,077 (440,199)
Late payment charges	2,730,575	2,142,266 (2,582,465)
Debt collection costs Store expenses	(2,740,556) (11,840,943)	(10,023,470)
Depreciation Other operating expenses	(892,445) (10,779,872)	(648,163) (9,361,082)
Trading profit	7,643,985	7,946,301
Finance income Finance costs	36,205 (1,734,876)	53,585 (2,705,059)
Profit before tax	5,945,314	5,294,828
Income tax expense	(1,707,126)	5,294,828 (1,497,237)
Profit for the year	4,238,188	3,797,591
Other comprehensive income for the period, net of tax	_	-
Total comprehensive income for the year	4,238,188	3,797,591
	1,200,100	0,101,001
Earnings per share (cents)		
Basic Diluted	1.68 1.63	1.53 1.48
Headline	1.67	1.57
CONSOLIDATED STATEMENT OF CASH F		
	2013 52 weeks to	2012 52 weeks to
	04.01.2014	05.01.2013 \$
	audited	audited
Cash flows from operating activities		
Trading profit Non cash items	7,643,985 2,236,376	7,946,301 1,708,440
Movements in working capital	(3,498,796)	(5,003,878)
	6,381,566	4,650,863
Interest paid Taxation paid	(1,692,428) (1,116,062)	(2,553,766) (1,002,933)
Cash inflow from operating activities	3,573,076	1,094,164
Cash flows from investing activities	(2.005.004)	(0.400.007)
Purchase of property, plant and equipment Proceeds from disposal of property, plant and equipment	(2,665,034) 28,390	(2,188,927) 215,464
Purchase of intangible assets Purchase consideration on business combination	(78,997)	(160,000)
Interest received Net cash used in investing activities	36,205 (2,679,435)	48,166
Cash flows from financing activities	(2,073,433)	(2,085,297)
Proceeds from issue of equity shares Proceeds from borrowings	97,003 2,165,542	74,356 43,296,681
Repayment of borrowings	(6,997,631)	(37,948,693)
Net cash (used in) / generated from financing activities	(4,735,086)	5,422,344
Net (decrease)/ increase in cash and cash equivalents Cash and cash equivalents at the beginning of the year	(3,841,445) 4,747,774	4,431,211 316,562
Cash and cash equivalents at the end of the year	906,329	4,747,774
CONSOLIDATED STATEMENT OF FINANCIAL as at 4 January 2014	POSITION	
as at 4 January 2014		
	2013	2012

	2013 as at 04.01.2014 \$ audited	2012 as at 05.01.2013 \$ audited
Assets		
Non-current assets		
Property, plant and equipment	7,124,993	5,406,146
Deferred tax asset	334,210	573,644
Intangible assets	151,667	146,667
Total non-current assets	7,610,871	6,126,456
Current assets		
Inventories	11,208,534	9,565,517
Trade and other receivables	23,679,486	23,344,145
Current tax	6,960	256,736
Cash and bank balances	906,329	4,747,774
Total current assets	35,801,309	37,914,171
Total assets	43,412,179	44,040,627

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY For the 52 weeks to 4 January 2014							
	Issued		quity-settled yee benefits reserve	Revaluation reserve	Change in functional currency reserve	Retained earnings	Tot
alance at 7 January 2012	7	9,825	237,089	1,022,569	928,907	5,523,420	7,791,808
omprehensive income for the period xercise of share options ecognition of share based payments	7	4,356	- - 102,052	-	-	3,797,591	3,797,59 74,35 102,05
alance at 5 January 2013		54,181	339,141	1,022,569	928,907	9,321,011	11,765,80
omprehensive income for the period ransfer on disposal		1	1	-	- (178,244)	4,238,188 178,244	4,238,18
xercise of share options ecognition of share based payments	g	97,003	- 360,315	-	-	-	97,00 360,31
alance at 4 January 2014	25	51,184	699,455	1,022,569	750,663	13,737,444	16,461,31
NOTES	TO THE CONSOL	IDATED FIN	ANCIAL ST	ATEMENTS			
The same accounting policies and methods of computa	For the 52 we			ost recent annu	al financial statements		
The Directors are ultimately responsible for the prepara						ne results of the Group.	
The results presented herein have been audited by the	group's external Auditors,	Ernst & Young, v	who issued an ur	qualified opinior	on them.	2013 \$	20
Headline earnings Earnings attributable to shareholders						<b>پ</b> 4,238,188	3,797,5
Adjusted for non-recurring items: (Loss) / profit on disposal of property, plant and equipm	ent					(16,899)	100,2
Headline earnings	cint in the second s				-	4,221,289	3,897,8
Capital expenditure Acquisition of property, plant and equipment					-	2,665,034	2,188,9
Capital Commitments Authorised and contracted for						167,564	257,43
Authorised but not yet contracted for					-	2,627,261 2,794,825	4,664,5
All expenditure is to be financed from existing cash reso	ources and the utilisation of	of authorised bor	rowing facilities.		-		
Lease commitments There are no finance lease commitments Future minimum rentals under non-cancellable operatin Within one year.	g leases are as follows:					2,574,735	2,585,58
After one year but not more than five years More than five years					-	3,311,080 - 5,885,815	3,750,4
Related party relationships exist between the group,fell	ow subsidiaries and the ho	olding company.	All purchasing ar	nd selling transa	ctions are concluded		
income and expenses, unrealised gains and losses res	ulting from intra-group tra	nsactions are eli	minated in full.			Adjustments	
	Retail- Edgars	Retail- Jet	Manufacturi	ng Corpo	rate Total Segm	ents Eliminations	Consolida
Saturday, January 04, 2014 Revenue					· · · · · · · · · · · · · · · · · · ·		
External customers Inter-segments	51,379,957	12,997,635	383,98 5,387,20		- 64,761,		64,761,5
Total revenue	51,379,957	12,997,635	5,771,18		- 70,148,		64,761,5
Results Segment trading profit/(loss)	10,693,002	522,527	376,68	30 (3,948,2	224) 7,643,9	985 -	7,643,9
Total assets	31,388,455	3,873,776	4,879,82				43,412,1
Saturday, January 05, 2013							
Revenue External customers Inter-segments	48,796,626	11,113,255	255,31 4,242,70		- 60,165,		60,165,1
Total revenue	48,796,626	- 11,113,255	4,242,70		- 4,242,		60,165, <sup>-</sup>
Results							
Segment trading profit/(loss)	9,759,325	869,224	(280,52	25) (2,401,7	723) 7,946,3		7,946,3

The group's footprint was increased through the opening of 9 new outlets during the year to close the year with 49 stores. The performance of our business is largely dependent upon the level of formal sector employment. These factors, against a background of a shrinking economy, negatively impacted our December sales which were lower than expected. This resulted in us not achieving the budget as anticipated in our promise made at mid-year. Profit after tax of \$4 238 188 is 12% above last year.

The group has benefited immensely from the long term cheaper finance which was facilitated at shareholder level.

#### RETAIL OPERATIONS

The Edgars chain grew sales by 5% to \$51,4m (2012 \$48,8m). This represents 80% of group retail sales (2012:81%) of which 72% were credit sales (2012:71%). At year end, the chain traded out of 26 outlets (2012:24) with a gross trading area of 26 572 m2 (2012:26020 m2). The trading density was \$2 459 (2012: \$ 2 378). Chain trading profitability was 21% (2012:20%).

The Jet chain results were below expectations. Sales increased by 17% to \$13m (2012:\$11,1m) but the chain profit decreased by 40% to \$522 527 from \$869 224. This decrease in profit is partly attributable to startup costs associated with the opening of new branches. The chain traded out of 23 outlets at year end, having opened another 4 stores since July (1 Kariba, 3 Harare). The gross trading area at year end was 11 125 m2 (2012: 8 337 m2). Trading density was \$1 436 (2012:\$1 607). The immediate focus in this chain is on cost control and product assortment improvement in terms of range and price.

#### MANUFACTURING

Profit for the year before interest and tax was \$376 680 versus a loss in 2012 of \$280 525, a significant turnaround of \$657 205.

# CREDIT MANAGEMENT

The number of debtors accounts grew to 197 932 (2012:181 581), an increase of 9%. Average handovers were 0,3% and 1,4% of lagged debtors and credit sales respectively. Provision for doubtful debts was 2,2% (2012:1,64%) of total debtors which stood at \$23 551 537 at year end. We are happy

Equity and liabilities		
Equity Issued capital Reserves	251,183 16,210,130	154,180 11,611,627
Total capital and reserves	16,461,313	11,765,807
Non-current liabilities Interest bearing loans and borrowings Deferred tax liability	10,877,348 3,107,710	14,321,139 3,005,855
Total non-current liabilities	13,985,058	17,326,994
Current liabilities Trade and other payables Interest bearing loans and borrowings	7,323,253 5,642,555	7,916,972 7,030,854
Total current liabilities	12,965,808	14,947,826
Total liabilities	26,950,866	32,274,820
Total equity and liabilities	43,412,179	44,040,627
Net equity per share ( cents ) Gearing	5.65 1.00	4.09 1.81

with the quality and performance of our book.

#### CAPITAL EXPENDITURE

\$1,8m was spent on new stores and refurbishments. The major capital expenditure project in the coming year is an upgrade of our IT systems, which form the backbone of our business, to a fully integrated system which will enable us to better serve and interact with our customers, suppliers, bankers and other stakeholders.

### OUTLOOK

The main focus is on improving our customers' shopping experience. Through various initiatives that we are currently finalising, we will be giving our customers more value and wider choice. Greater leverage is being placed on partners for sourcing merchandise which will lead to greater desirability of assortments, more fashion and less price. While the outlook for 2014 appears difficult, we will continue to seek and exploit opportunities to achieve profitable growth for the group in the medium term. We have identified opportunities to make this happen.

## DIVIDEND

The company is still not in a position to declare a dividend. There is a backlog of capital expenditure projects to be embarked on and the level of debt is still too high.

#### APPRECIATION

I am grateful to fellow board members, management, staff and other key stakeholders for their efforts and support of the business.

T N Sibanda Chairman



DIRECTORATE: Non Executive Chairman: T. N. SIBANDA • Group Managing Director:\*L. MASTERSON, • Directors: C. F. DUBE, Dr L. L. TSUMBA, R. MLOTSHWA, \*V. MPOFU, \*Z. VELLA, \*J. B. GALLOWAY \*Executive